

BUDGET SUMMARY

The following chart shows **Projected Revenues and Expenses** in the budgeted funds in fiscal year **2009/10**. Major funds are highlighted in bold.

	April 30,2009 Fund Balance	Est. Actual Revenues	Est. Actual Expenses	Projected April 30, 2010 Fund Balance
General Fund:				
General Operating **	11,378,347	26,051,800	(27,304,600)	10,125,547
Total General Fund	11,378,347	26,051,800	(27,304,600)	10,125,547
Special Revenue Funds:				
Emergency Telephone^	(228,711)	1,302,200	(1,252,200)	(178,711)
Illinois Municipal Retirement	114,792	2,019,800	(1,972,000)	162,592
Library	2,221,736	4,361,100	(4,379,800)	2,203,036
Motor Fuel Tax	(96,454)	974,000	(906,300)	(28,754)
Municipal Waste	(412,210)	3,439,200	(3,462,000)	(435,010)
Uptown TIF	(4,343,273)	(423,100)	(918,200)	(5,684,573)
Total Special Revenue Funds	(2,744,120)	11,673,200	(12,890,500)	(3,961,420)
Debt Service Fund:				
Debt Service - 2005A	156,988	321,100	(321,100)	156,988
Debt Service - 2006A	567,668	523,500	(523,500)	567,668
Debt Service - 2006B	293,244	579,800	(579,800)	293,244
Debt Service - 2004A	(435,047)	1,039,600	(1,039,600)	(435,047)
Debt Service - 2004B		885,400	(885,400)	-
Total Debt Service Funds	582,853	3,349,400	(3,349,400)	582,853
Enterprise Funds:*				
Parking	1,051,136	380,700	(348,300)	1,083,536
Sewer		1,138,000	(1,230,800)	(92,800)
Water	4,157,907	4,573,500	(5,439,200)	3,292,207
Total Enterprise Funds	5,209,043	6,092,200	(7,018,300)	4,282,943
Total Budgeted Funds	14,426,123	47,166,600	(50,562,800)	11,029,923

2009/10 –Four funds will have surpluses and six funds will have deficits. Revenues will equal expenses in the remaining funds.

	<u>Amount</u>	<u>Comment</u>
<u>Surpluses</u>		
Emergency 911	\$50,000	
Illinois Municipal Retirement Fund	\$47,800	Expenses under budget
Motor Fuel Tax	\$67,700	
Parking	\$32,400	
<u>Deficits</u>		
General Operating	(\$1,252,800)	
Library	(\$18,700)	
Municipal Waste	(\$22,800)	Problematic because fund has negative fund balance
Uptown Tax Increment Financing District	(\$1,621,500)	Will be repaid when City receives incremental property taxes
Sewer	(\$92,800)	
Water	(\$865,700)	
Total	(\$3,676,400)	

The following chart shows **Projected Revenues and Expenses** in the budgeted funds in fiscal year **2010/11**. Major funds are highlighted in bold.

	Estimated April 30,2010 Fund Balance	Budgeted Revenues	Budgeted Expenses	Projected April 30, 2011 Fund Balance
General Fund:				
General Operating	10,125,547	28,916,600	(28,899,600)	10,142,547
Total General Fund	10,125,547	28,916,600	(28,899,600)	10,142,547
Special Revenue Funds:				
Emergency Telephone^	(178,711)	1,218,200	(1,218,200)	(178,711)
Illinois Municipal Retirement	162,592	1,963,900	(1,963,900)	162,592
Library	2,203,036	4,321,400	(4,321,400)	2,203,036
Motor Fuel Tax	(28,754)	833,000	(833,000)	(28,754)
Municipal Waste	(435,010)	3,620,300	(3,620,300)	(435,010)
Uptown TIF Fund	(5,684,573)	1,296,200	(913,900)	(5,302,273)
Total Special Revenue Funds	(3,961,420)	13,253,000	(12,870,700)	(3,579,120)
Debt Service Fund:				
Debt Service - 2005A	156,988	321,100	(321,100)	156,988
Debt Service - 2006A	567,668	523,500	(523,500)	567,668
Debt Service - 2006B	293,244	579,800	(579,800)	293,244
Debt Service - 2004A	(435,047)	1,194,500	(1,194,500)	(435,047)
Debt Service - 2004B	-	885,600	(885,600)	-
Total Debt Service Funds	582,853	3,504,500	(3,504,500)	582,853
Enterprise Funds:*				
Parking	1,083,536	400,600	(333,100)	1,151,036
Sewer	(92,800)	1,538,500	(1,538,500)	(92,800)
Water	3,292,207	5,623,700	(5,623,700)	3,292,207
Total Enterprise Funds	4,282,943	7,562,800	(7,495,300)	4,350,443
Total Budgeted Funds	11,029,923	53,236,900	(52,770,100)	11,496,723

2010/11 – Revenues will equal expenses in all funds, three funds will have surpluses.

The following chart shows **Projected Revenues and Expenses** in the budgeted funds in fiscal year **2011/12**. Major funds are highlighted in bold.

	Estimated April 30, 2011 Fund Balance	Budgeted Revenues	Budgeted Expenses	Projected April 30, 2012 Fund Balance
General Fund:				
General Operating	10,142,547	28,019,000	(29,176,000)	8,985,547
Total General Fund	10,142,547	28,019,000	(29,176,000)	8,985,547
Special Revenue Funds:				
Emergency Telephone^	(178,711)	1,218,200	(1,218,200)	(178,711)
Illinois Municipal Retirement	162,592	2,032,400	(2,032,400)	162,592
Library	2,203,036	4,838,200	(4,838,200)	2,203,036
Motor Fuel Tax	(28,754)	700,000	(700,000)	(28,754)
Municipal Waste	(435,010)	3,804,800	(3,804,800)	(435,010)
Uptown TIF Fund	(5,302,273)	1,884,800	(609,100)	(4,026,573)
Total Special Revenue Funds	(3,579,120)	14,478,400	(13,202,700)	(2,303,420)
Debt Service Fund:				
Debt Service - 2005A	156,988	421,100	(421,100)	156,988
Debt Service - 2006A	567,668	523,500	(523,500)	567,668
Debt Service - 2006B	293,244	579,800	(579,800)	293,244
Debt Service - 2004A	(435,047)	1,200,700	(1,200,700)	(435,047)
Debt Service - 2004B	-	889,100	(889,100)	-
Total Debt Service Funds	582,853	3,614,200	(3,614,200)	582,853
Enterprise Funds:*				
Parking	1,151,036	410,100	(516,500)	1,044,636
Sewer	(92,800)	2,563,800	(2,563,800)	(92,800)
Water	3,292,207	6,862,700	(6,862,700)	3,292,207
Total Enterprise Funds	4,350,443	9,836,600	(9,943,000)	4,244,043
Total Budgeted Funds	11,496,723	55,948,200	(55,935,900)	11,509,023

2011/12 – Two funds may incur deficits. More work will be done on this budget in the near future. However, a one-time deficit in the Parking fund is acceptable to finance a one-time capital project.

Revenue and Expenses By Classification – This is the same information as listed above only revenue and expenses are listed by classification instead of by Fund. The information is for all budgeted funds.

	08/09 Actual	09/10 Budget	09/10 Est Act.	10/11 Budget	11/12 Estimate
Revenues:					
Income	3,326,676	3,626,000	3,250,000	3,122,100	3,300,000
MFT	985,749	1,026,000	973,000	833,000	700,000
Property	14,902,500	15,384,000	15,384,000	16,153,200	16,960,900
HR Sales	1,403,156	1,550,000	1,305,000	1,400,000	1,500,000
Sales	3,179,232	3,500,000	3,200,000	3,500,000	3,500,000
Uptown Property Tax	1,909,466	2,073,200	2,040,900	3,594,300	4,609,900
Utility	4,588,559	4,750,000	4,650,000	4,760,000	4,850,000
Sewer	319,520	895,900	845,000	1,603,700	2,622,500
Water	6,055,395	7,000,000	6,300,000	7,386,600	8,619,000
Other	9,110,767	9,501,700	9,218,700	10,884,000	9,285,900
Bond Proceeds	-	-	-	-	-
Total	45,781,020	49,306,800	47,166,600	53,236,900	55,948,200
Expenses:					
Personal Services	25,415,511	27,175,600	26,503,500	26,822,000	27,049,700
Contractual Services	13,089,652	13,297,300	14,465,300	15,576,100	15,759,000
Commodities	2,724,015	2,337,900	2,269,800	2,247,500	2,344,200
Debt Service	5,053,231	3,436,400	3,423,900	3,588,500	3,695,200
Capital Budget	<u>4,673,336</u>	<u>4,855,600</u>	<u>4,180,500</u>	<u>4,536,000</u>	<u>7,087,800</u>
Total	50,955,745	51,102,800	50,843,000	52,770,100	55,935,900
Excess (Deficit) of Revenues	(5,174,725)	(1,796,000)	(3,676,400)	466,800	12,300

Revenues

This table details the various revenue sources by fund for the 2010/11 budget.

	Debt Service	E-911	General	IMRF	Library	MFT	Mun Waste	Parking	Uptown	Sewer	Water	Total
Inc		693,200	2,328,900		100,000							3,122,100
MFT						833,000						833,000
Prop	-		6,895,800	1,684,100	3,953,000		3,620,300					16,153,200
HR Sls			1,400,000									1,400,000
Sales			3,500,000									3,500,000
Utility			4,760,000									4,760,000
Water	885,600		800,000	157,300							5,543,700	7,386,600
Sewer				65,200						1,538,500		1,603,700
Oth		525,000	9,231,900	122,500	268,400	-	-	400,600			80,000	12,487,700
Uptwn	2,618,900								975,400			3,594,300
Fund Bal	-	-	(17,000)			-	(67,500)	(382,300)	(382,300)	-	-	(466,800)
Total	3,504,500	1,218,200	28,899,600	1,963,900	4,321,400	833,000	3,620,300	333,100	913,900	1,538,500	5,623,700	52,770,100

EXPENSES

The total budget for the City of Park Ridge for the year beginning May 1, 2010 and ending April 30, 2011 is \$52,770,100. This is a 3.3% increase from the previous year's budget. The budget consists of \$44,645,600 of operating expenses, \$3,588,500 of debt service and \$4,536,000 of capital improvements. Operating expenses will increase 4.3%, debt service will increase 4.4%, and capital improvements will decrease 6.6%.

TOTAL CITY EXPENSES INCLUDING LIBRARY

	08/09	09/10	09/10	10/11	11/12		
	Actual	Budget	Estimated Actual	Budget	Percent Change	Estimate	Percent Change
Personal Services	25,415,511	27,175,600	26,503,500	26,822,000	-1.3%	27,049,700	0.8%
Contractual Services	13,089,652	13,297,300	14,465,300	15,576,100	17.1%	15,759,000	1.2%
Commodities	2,724,015	2,337,900	2,269,800	2,247,500	-3.9%	2,344,200	4.3%
Operating Budget Total	41,229,177	42,810,800	43,238,600	44,645,600	4.3%	45,152,900	1.1%
Debt Service	5,053,231	3,436,400	3,423,900	3,588,500	4.4%	3,695,200	3.0%
Capital Budget	4,673,336	4,855,600	4,180,500	4,536,000	-6.6%	7,087,800	56.3%
Expense Total	50,955,745	51,102,800	50,843,000	52,770,100	3.3%	55,935,900	6.0%

TOTAL CITY EXPENSES WITHOUT LIBRARY

	08/09	09/10	09/10	10/11	11/12		
	Actual	Budget	Estimated Actual	Budget	Percent Change	Estimate	Percent Change
Personal Services	22,067,285	23,549,200	22,865,200	23,303,200	-1.0%	23,281,800	-0.1%
Contractual Services	12,611,532	12,824,300	14,033,700	15,174,000	18.3%	15,337,200	1.1%
Commodities	2,003,500	1,587,300	1,529,300	1,561,100	-1.7%	1,618,900	3.7%
Operating Budget Total	36,682,316	37,960,800	38,428,200	40,038,300	5.5%	40,237,900	0.5%
Debt Service	5,053,231	3,436,400	3,423,900	3,588,500	4.4%	3,695,200	3.0%
Capital Budget	4,394,496	4,746,800	4,071,700	4,258,000	-10.3%	6,563,800	54.2%
Expense Total	46,130,043	46,144,000	45,923,800	47,884,800	3.8%	50,496,900	5.5%

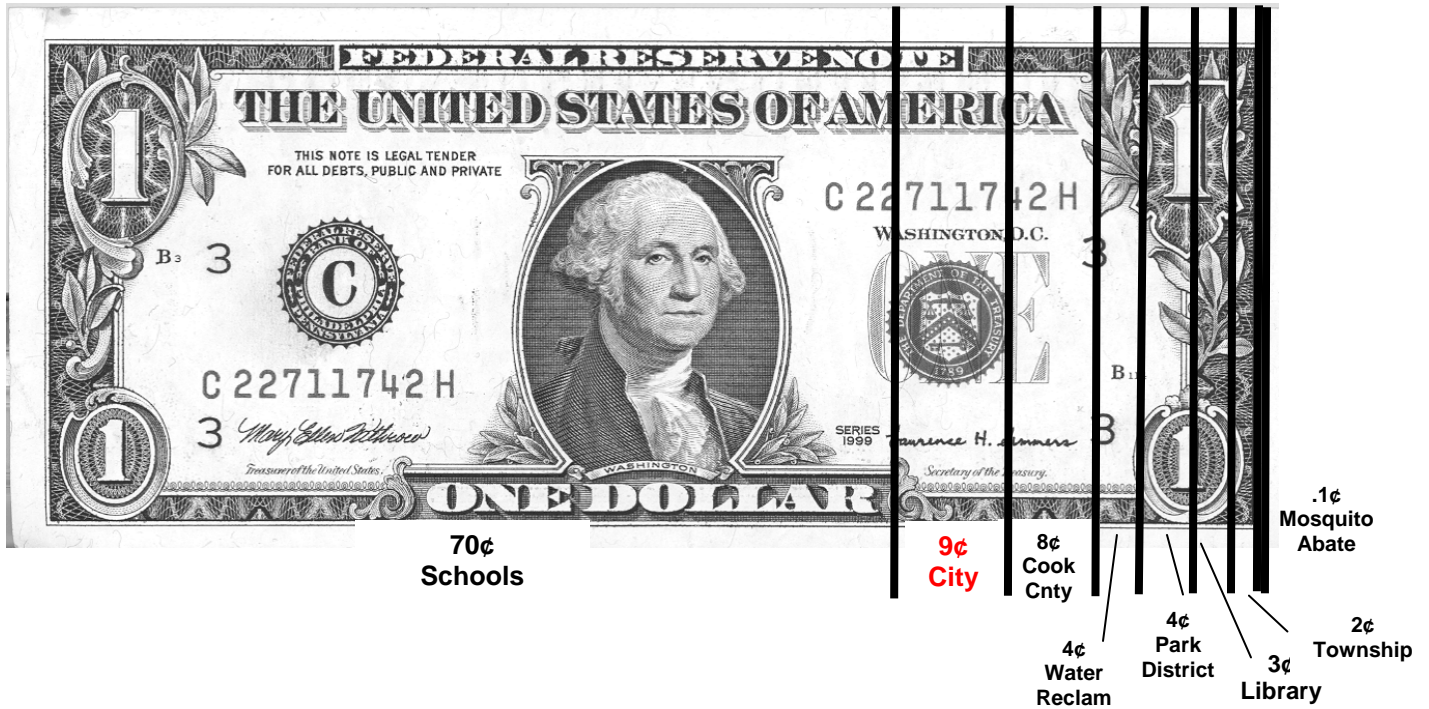
LIBRARY EXPENSES

	08/09	09/10	09/10	10/11	11/12		
	Actual	Budget	Estimated Actual	Budget	Percent Change	Estimate	Percent Change
Personal Services	3,348,227	3,626,400	3,638,300	3,518,800	-3.0%	3,767,900	7.1%
Contractual Services	478,120	473,000	431,600	402,100	-15.0%	421,800	4.9%
Commodities	720,515	750,600	740,500	686,400	-8.6%	725,300	5.7%
Operating Budget Total	4,546,862	4,850,000	4,810,400	4,607,300	-5.0%	4,915,000	6.7%
Debt Service	-	-	-	-	-	-	-
Capital Budget	278,840	108,800	108,800	278,000	155.5%	524,000	88.5%
Expense Total	4,825,702	4,958,800	4,919,200	4,885,300	-1.5%	5,439,000	11.3%

Property Taxes

The property tax levy to finance this budget equals \$16,153,200. This levy is a 5% or \$769,200 increase over the prior year's property tax levy.

When a resident receives a property tax bill, 9% is given to the City and 3% is given to the Library. This illustration shows how the property tax bill is allocated among the various taxing entities. The majority of the property tax levy goes to the schools.



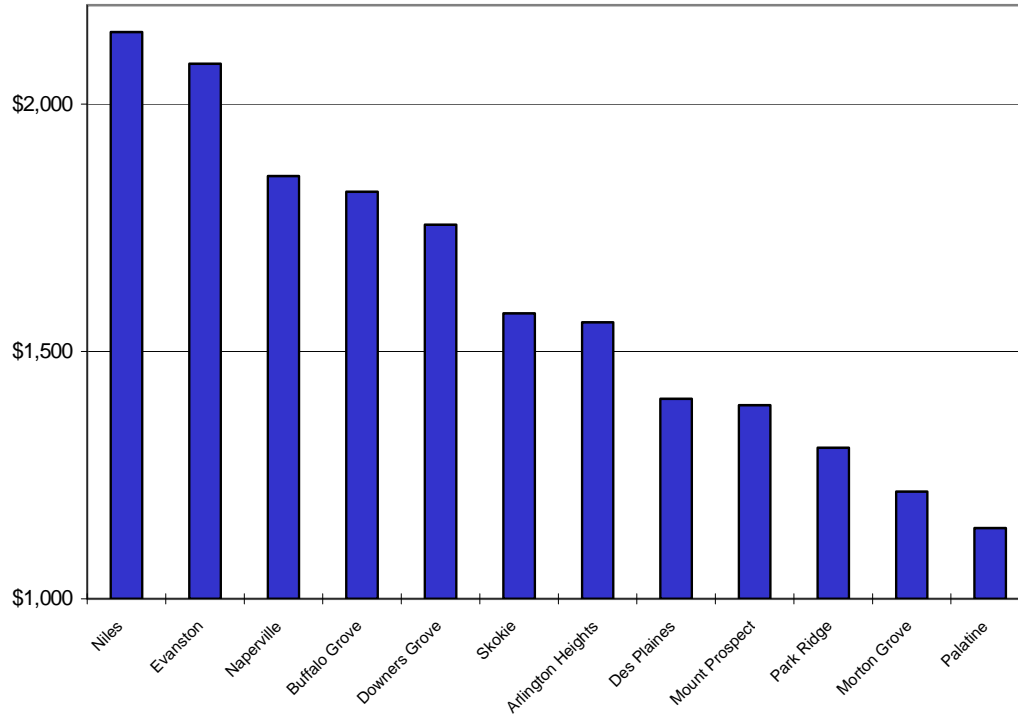
This illustration shows how the City's portion of the property tax levy is distributed.



Total Expenses per Capita

Each year, the City compares total expenses per capita to similar communities. This year, the City ranked third out of twelve communities as shown in the following graph. The City's annual cost per capita is \$1,305.54. This compares to the average cost per capita of \$1,604.80. (Note that the graph compares fiscal year 2009/10 budget information.)

Per Capita Expenditure Comparison



Total Revenues Per Household

The City scored third lowest out of twelve communities for total direct payments (vehicle license fees, garbage collection charges, utility taxes, property taxes, etc.) from a typical household to support municipal operations.

Community	Total Direct Pmts
Morton Grove	1,449.32
Des Plaines	1,321.45
Mount Prospect	1,267.27
Buffalo Grove	1,145.60
Arlington Heights	1,090.00
Downers Grove	1,020.53
Palatine	1,015.59
Evanston	947.33
Naperville	867.71
Park Ridge	861.27
Skokie	858.07
Niles	737.43
Average	1,048.46

FULL TIME EQUIVALENTS PER POPULATION

This table shows the number of full-time equivalents by department:

	08/09	09/10	10/11	11/12
Administration	12.00	11.00	9.00	9.00
Community & Civic Services	0.20	0.20	0.20	0.20
Community Preservation & Development	15.00	14.00	12.00	12.00
Finance	12.05	11.75	9.00	9.00
Fire	53.00	52.50	49.50	49.50
Police	83.38	83.38	76.38	76.38
Public Works	56.84	55.34	48.34	48.34
Library	56.40	56.40	54.40	54.40
Total City Full Time Equivalents	288.87	284.57	258.82	258.82

A Full Time Equivalent (FTE) position is defined as a part time position converted to the decimal equivalent of a full time position based on 2,080 hours per year. For example, a part time clerk working 18.75 hours per week would be the equivalent of .5 of a full time position.

25 FTEs were eliminated between 2009/10 and 2010/11. These changes are:

- Elimination of the Purchasing Agent position in Finance (vacant by attrition).
- Elimination of a Fiscal Tech II position in Finance.
- Four Public Works Maintenance Workers were laid off when the Union refused to not accept a May 1, 2009 wage freeze.
- Elimination of the Engineering Technician position in Community Preservation and Development.
- Elimination of the Zoning Enforcement Officer Position in Community Preservation and Development.
- Elimination of the Public Information Coordinator position in Administration.
- Elimination of the Economic Development Director position in Administration.
- Elimination of 3 Firefighter/Paramedics in the Fire department.
- Elimination of 2 Community Service Officers in the Police department.
- Elimination of 4 Police Officers in the Police department.
- Elimination of 1 Maintenance Worker in Public Works.
- Elimination of 1 Pump Station Operator position in the Water department.
- Elimination of 1 Administrative Assistant.
- Elimination of the Deputy Chief position in the Police department (vacant by attrition).
- Elimination of 1.5 Full-Time Equivalents of Library Assistants and .50 Pages.

The Library's ratio of Full-Time Equivalents per population is 1.43; the average for neighboring communities is 1.43. The City's ratio of Full-Time Equivalents per population is 5; the average for neighboring communities is 7. A lower number is better; it means staff is more efficient and there are less staff per population.

Please see the Full Time Equivalents section of the book for a detailed listing of employee positions by department and graphs showing per capita comparisons.

ISSUES AND OPPORTUNITIES FACING PARK RIDGE

- Revenues are stagnant or declining.
- Pension costs are increasing.
- The property tax levy to support this budget will be levied in December 2011. Property tax receipts are often delayed. The December 2009 property tax levy will not be received until January 2011 instead of fall or winter of 2010.
- The 2009/10, 2010/11, and 2011/12 budgets do not contain any amounts for contingency.
- The funding for internal service funds has been reduced for several years. This will affect the City's ability to replace its motor and technology equipment. Staff has extended the useful life of all assets and delayed replacing assets as long as possible. Fire apparatus most likely will be refurbished instead of replaced.
- Fitch Ratings, downgraded the state of Illinois bond rating to A-, its fourth-lowest possible rating and the second lowest in the country. Moody's lowered the state of Illinois bond rating from A2 to A1 in December 2009. Illinois is considered the state with the worst financial condition, second to California. The City's bond rating could be lowered if it continually draws on its reserves.