



## CITY OF PARK RIDGE

505 BUTLER PLACE  
PARK RIDGE, IL 60068  
TEL: 847-318-5200  
FAX: 847-318-5300  
TDD: 847-318-5252  
[www.parkridge.us](http://www.parkridge.us)

### IV. AD HOC BUDGET TOPICS

- a. **POLICE STATION CONSTRUCTION** – previously discussed at Committee of the Whole
- b. **COMMUNITY GROUPS** – discussed during January 25<sup>th</sup> budget meeting
- c. **SELF INSURANCE STABILIZATION FUND** – no documentation
- d. **MUNICIPAL WASTE FUND – CONTRACTUAL AND REFUSE** – see attached
- e. **CPD CONSULTING SERVICES** – see attached
- f. **MEMBERSHIP DUES – DETAIL** – see attached
- g. **TRAINING – DETAIL** – see attached
- h. **CONTINGENCY – NEED DECISION** – see attached
- i. **PAY FOR PERFORMANCE** – see attached
- j. **REVENUE RECAP** – see attached
- k. **TIF PROJECTIONS** – see attached

CITIZENS WISHING TO SPEAK REGARDING A NON-AGENDA ITEM SHOULD FILL OUT A FORM LOCATED IN BACK OF THE COUNCIL CHAMBERS AND SUBMIT IT TO CITY CLERK BETTY HENNEMAN. CITIZENS WISHING TO SPEAK ON AN AGENDA ITEM WILL BE RECOGNIZED IN THE NORMAL SEQUENCE ON THE AGENDA. PLEASE TURN OFF ELECTRICAL DEVICE(S) SO THE COUNCIL MEETING CAN PROCEED WITHOUT INTERRUPTION.

*Our Mission:*

THE CITY OF PARK RIDGE IS COMMITTED TO PROVIDING EXCELLENCE IN CITY SERVICES IN ORDER TO UPHOLD A HIGH QUALITY OF LIFE, SO OUR COMMUNITY REMAINS A WONDERFUL PLACE TO LIVE AND WORK.

## City Council Cover Memorandum

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Meeting Date: February 22, 2012

Item Title: Municipal Waste Budget

Action Requested:

- Approval
- For discussion
- Feedback requested
- For your information

Staff Contact: Allison Stutts  
Phone Number: 847-318-5216  
Email Address: astutts@parkridge.us

Background:

The Municipal Waste budget includes \$125,000 for contracted refuse disposal. The attached historical view of the fund shows that over the last 2 most recent years, the actual expenditures for contracted refuse disposal are less than \$100,000. In prior years, this line item was used to fund brush pick-up. Since brush-pick up was eliminated, the 2012/2013 contracted refuse disposal could be reduced to \$100,000.

Since this fund has a budgeted transfer from the General Fund, the \$25,000 expenditure reduction would translate into a corresponding reduction in the transfer from the General Fund.

Additionally, increases are built in to the 2012/13 ARC budget and SWANCC fees. The actual figures for 2012/13 may not be received in time for completion of this budget. Alderman Sweeney, the liaison to SWANCC has expressed a concern that the increase built in to the budget is on the high side. To be conservative, I'm proposing the budget be approved as it is. If the actual SWANCC figures cause a surplus, we could bring a budget transfer to the Council during the fiscal year to reduce the budget and again reduce the transfer from the General Fund.

Attachments:

- Municipal Waste Fund history

Municipal Waste  
Historical Performance

	2007/8 Actual	2008/9 Actual	2009/10 Actual	2010/11 Actual	2011/12 Estimate	2012/13 Budget
<b>Beginning Fund Balance*</b>	<b>(241,349)</b>	<b>(217,573)</b>	<b>(412,209)</b>	<b>(473,181)</b>	<b>(343,245)</b>	<b>(10,844)</b>
<b>Revenue</b>						
Property Taxes	3,198,688	3,216,209	3,221,714	3,384,421	3,690,479	3,432,093
Intergovernmental			31,873	0	0	0
Miscellaneous	6,989	0	0	0	2,376	906
Transfers In	0	0	0	0	0	126,000
	<u>3,205,677</u>	<u>3,216,209</u>	<u>3,253,587</u>	<u>3,384,421</u>	<u>3,692,855</u>	<u>3,558,999</u>
<b>Expenditures</b>						
Regular Salaries	57,295	58,314	56,320	45,664	44,563	44,681
Overtime	4,954	6,295	3,161	5,045	4,793	5,000
Employee Benefits	8,553	8,161	8,784	8,140	9,933	10,356
Workers Compensation	0	0	0	0	0	0
Scavenger Service	2,025,330	2,360,932	2,321,828	2,378,908	2,496,954	2,619,735
SWANCC Variable	876,859	744,257	670,163	660,522	654,730	680,265
Refuse Disposal	138,089	145,429	167,842	90,138	88,227	125,000
General Contracting	223	126	96	0	0	1,000
Commodities	3,200	0	0	0	0	100
Capital items	11,300	11,300	15,100	15,100	0	0
SWANCC Fixed	56,099	76,031	71,265	50,969	61,254	72,606
Transfer Out	0	0	0	0	0	0
	<u>3,181,901</u>	<u>3,410,845</u>	<u>3,314,559</u>	<u>3,254,486</u>	<u>3,360,454</u>	<u>3,558,743</u>
<b>Total Revenue</b>	3,205,677	3,216,209	3,253,587	3,384,421	3,692,855	3,558,999
<b>Total Expenditures</b>	3,181,901	3,410,845	3,314,559	3,254,486	3,360,454	3,558,743
<b>Income (Deficit)</b>	23,776	(194,636)	(60,972)	129,935	332,401	256
<b>Ending Fund Balance*</b>	<b>(217,573)</b>	<b>(412,209)</b>	<b>(473,181)</b>	<b>(343,245)</b>	<b>(10,844)</b>	<b>(10,588)</b>

# City Council Budget Workshop Agenda Cover Memorandum

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Meeting Date: February 15, 2012

Item Title: CP&D – Consulting Services

Action Requested:

- Approval
- For discussion
- Feedback requested
- For your information

Staff Contact: Juliana A. Maller  
Phone Number: 847/318-5206  
Email Address: jmaller@parkridge.us

Background:

On January 25, 2012 the City Council discussed the proposed budget for contracting and materials. Included in the proposed budget was \$20,000 for consulting services in CP&D (account number 1004011-941100). The City Council recommended deleting this expenditure based on not having enough detail.

Attached is the detail for the intended expenditure. The funds would be used for design for the arcade area. The ITEP grant funds that are being used to pay for the streetscape design throughout Uptown can not be used for this area because it is considered private property. The City Council previously voted to maintain this area as a pass-through from Prospect to the Summit parking lot and entered into a long term lease with the property owner. The lease states that it is the City's responsibility to maintain the area.

Recommendation:

It is requested that the City Council include the \$20,000 in the budget.

Budget Implications:

Does Action Require an Expenditure of Funds:  Yes  No  
If Yes, Total Cost:  
If Yes, is this a Budgeted Item:  Yes  No  
If Budgeted, Budget Code (Fund, Dept, Object)

Attachments:

- Streetscape Design Proposal

## THE LAKOTA GROUP

Rev. February 9, 2012

212 West Kinzie Street, 3<sup>rd</sup> Floor  
Chicago, Illinois 60654  
312.467.5445, 312.467.5484 (fax)

### **SITE + LANDSCAPE DESIGN FOR PROSPECT STREET PLAZA**

**Park Ridge, Illinois**

#### **Professional Landscape Design Services Professional Services Agreement between THE LAKOTA GROUP and The City of Park Ridge**

The following is a professional services proposal for Lakota to assist the City of Park Ridge with preparation of a full set of Site and Landscape Design Plans for the renovation of the Prospect Street plaza as a continuation of the Uptown Streetscape project. Lakota and Spaceco will be responsible for developing the landscape and hardscape treatments for the plaza and pedestrian linkage located immediately south of the Starbucks on Prospect Avenue (as defined in Exhibit A). Hague Architecture will assess the impact of proposed concept plans on existing adjacent buildings and review documents and details pertaining to the treatment of the pass-through space. Christopher Burke Engineering will develop lighting/electrical plan drawings and details. Our Team understands that we will work directly with City staff to create a design consistent with the streetscape theme and character of Uptown Park Ridge.

Our Team will focus the Site and Landscape Design on a creating a welcoming public plaza, which may include:

- Comfortable Seating Areas/Site Furniture
- Pedestrian Circulation and Public Parking Connections
- Barrier-free and Accessible Hardscape and Paving Treatments
- Lighting fixtures and character (locations only)
- Potential Directional Signage
- Potential Landscape Planting and/or Planter Elements
- Special Features and Site Amenities

### **DESIGN PROCESS**

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Our Team will begin the design process by working with City staff to develop and refine Preliminary Site Landscape Design Concepts and test the plan ideas and general cost parameters with the City. Following a favorable direction from the City, our Team will prepare a full set of Detailed Design and Landscape Construction Documents and Specifications for this area. Design concepts will be based on the topographic survey conducted by Spaceco in 2008.

*If in the development of a final site/landscape plan package, design direction, other design components are substantially changed or added, the Lakota Team will revise and amend our work scope/fees accordingly.*

## DESIGN SCHEDULE

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The Lakota Team will establish a project schedule that is sensitive to the City of Park Ridge submittal process and eventual construction timing. Our understanding is that the project timeline suggests a concept plan approval in Fall/Winter 2012 with eventual construction taking place in conjunction with proposed Prospect Avenue streetscape improvements or Spring 2013. We will work with the City to ensure that these timelines are met and may offer other alternatives to achieving an expedited timeline.

## WORK PLAN:

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### PHASE 1: Preliminary Site Landscape Design (Schematic/Conceptual)

1. Review site conditions and applicable City Codes and Ordinances. Our Team Architect will review conditions for the portion of the plaza pass-through that is part of the building structure and provide an impact assessment. We will conduct a Team review meeting/charrette to discuss project scope, goals, timetable, etc. *(Meeting #1)*
2. Prepare at least 2 alternative Preliminary Site/Landscape Concepts for the plaza. A general Hardscape and Landscape Materials Palette will be prepared which identifies a suggested range of paving, furniture, site elements and planting to be used. Lakota will develop sketches, sections and plans as needed to help illustrate the design concepts to the City. Lakota understands that concept plans will be developed in a collaborative process with the City throughout this work scope phase.
3. Develop preliminary cost/budget parameters for each of the conceptual ideas.
4. Meet with City to present conceptual plans, sketches and costs. *(Meeting #2)*
5. Prepare minor refinements to plans, cost estimates or exhibits requested by City. Refine plans based on preliminary site design or cost issues.
6. Prepare Final Preliminary Site Landscape Plan submittal package for City staff review.
7. Revise plans per City comments.

***Timeframe: 4-6 weeks depending on City review and approval, meeting schedules and process.***

### PHASE 2: Site Landscape Design – Design Development

1. Further refine and develop more detailed overall site landscape/hardscape plans and preliminary detail of the site design. Develop a Design Development set of site/landscape drawings that can be reviewed by the City and used to generate more refined construction costs and methods.
2. Refine Plans based on City comments, direction and budget. Informally review design direction with City staff/departments to ensure approved compliance with schematic plans.

3. Meet with City to finalize direction and plan components. Begin organizing Construction Documents package. *(Meeting #3)*
4. Present Site Landscape Plan to City Design Review Committee or Appearance Commission. *(Meeting #4)*

*The following tasks will be considered additional services and will be billed at an hourly rate:*

- *Attendance at any additional City or Design Review meetings or presentations not noted above.*
- *Substantial Design Direction changes to the submitted plans not already completed as part of the preliminary design preparation.*

**Timeframe: 3-4 weeks depending on Design Review meeting schedule.**

### **PHASE 3: Site/Landscape Construction Document and Specifications Packages**

1. Prepare Site/Landscape Construction Document package and specifications set based on final City approved Design Development site/landscape design package, which may include the following drawings and exhibits:
  - **Demolition Plans**
  - **Grading, Drainage and Utility Plans**
  - **Detailed Hardscape and Dimensioning Plan(s)**
  - **Detailed Planting Layout Plan(s)**
  - **Related Planting Details, Plant Schedules, and General Notes and Specifications**
  - **Site Hardscape Detail Sheets of all Related Special Site Elements and Specialty Features, such as: Special Planting Areas, Benches, Trash Cans, Walls, etc.**
  - **Fountain or Water Feature Design** *(Final Design and Engineering by Sub-consultant)*
  - **Site Lighting/Electrical Plans and Details**
  - **Related technical site/landscape specifications as required by work scope**
2. Make any final minor revisions based on City input prior to completing bid set.
3. Issue 100% Site/Landscape Construction Document and Specification Bid Set and City Permit sets.

**Timeframe: 4 weeks**

***Phases 4 and 5 will be considered additional services and will be billed at our hourly rates (as listed below).***

#### **PHASE 4: Permitting & Bid Assistance (Additional Services)**

The goal of Phase 4 is to package and distribute Site/Landscape Construction Document and Specification sets to selected contractors for pricing, as well as obtaining construction permits through the City. Our Team will forward all information to the City Engineer and provide bid request information and plan interpretation as necessary to obtain permits and accurate bids. Bids will be reviewed, assessed, and clarified with our Team to assist in the selection of a contractor(s). Time tables and schedules for construction will be established with selected contractors.

1. Issue addenda as appropriate to interpret, clarify, or expand the Construction Documents.
2. Assist in conducting a Pre-Bid Meeting with selected contractors.
3. Prepare a Landscape/Hardscape/Softscape Bid Analysis for comparison of bids.
4. Develop Landscape/Hardscape Installation Timetable with City and selected contractor.

***Phase 4: Permitting & Bid Assistance tasks will be considered additional services, as needed.***

***Time Frame: 4-6 weeks***

#### **PHASE 5: Construction Observation (Additional Services)**

The goal of Phase 5: Construction Observation is to provide on site review, observation and reporting of Landscape/Hardscape/Softscape Construction related to the plaza to observe that the contractor adheres to the plan intent.

1. Provide on-site observation of landscape construction related to the Site/Landscape Plans. Visit site at intervals appropriate to the stage of construction to review construction methods. Lakota assumes that the duration of landscape/hardscape for the project will last 1 to 2 months. Based on our assumptions we believe 3 to 4 site visits will be required for landscape/hardscape construction period.
2. Make written reports regarding site/landscape construction progress following regular site visits.
3. Make a visit to plant nurseries located by contractor(s) to approve selected plant materials, if needed.
4. Review Shop Drawings and samples of landscape/hardscape materials and process any Change Order requests.
5. Review and respond to contractor's Requests for Information.
6. Review contractor's Request for Payments.

7. Conduct a final on-site observation of construction with City and contractor.
8. Prepare a final punch list prior to final acceptance of job. Assumes one (1) additional site visit will be required.
9. Prepare Letter of Substantial Completion after completion of punch list items.

***Phase 5: Construction Observation will be considered additional services and will be billed at hourly rates.***

## **PROJECT SCHEDULE**

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The Lakota Team will initiate the above Professional Site/Landscape Design Services work scope as determined by the City, upon the date of this signed agreement. The deadline target for completion will be based on the availability of data and scheduling of meetings with involved agencies/committees. A project schedule will be developed with the Team that will define a more specific timeline for work products and City reviews and approvals. Further refinement of the project timeline will occur at the project kick-off meeting and will be adjusted accordingly.

## **PROJECT TERMS**

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For Phases 1 through 3 as described above, The Lakota Team shall be compensated with a not-to-exceed professional fee as follows:

<b>Lakota</b>	<b>\$ 11,000</b>
<b>Hague Architecture</b>	<b>\$ 3,500</b>
<b>Spaceco</b>	<b>\$ 3,000</b>
<b>CBBEL</b>	<b>\$ 2,000</b>
<b>Professional Fee Total</b>	<b>\$ 19,500</b>
<b><u>Expense Estimate (2.5%)</u></b>	<b>\$ 487</b>
<b>PROJECT TOTAL:</b>	<b>\$ 19,987</b>

In addition to the above fee estimate, reimbursable expenses will be billed at 1.1 times direct expense. Reimbursable expenses related to this project will include:

- **Travel** (mileage/tolls/parking/cabs/airfare/out-of-region meals and lodging)
- **Delivery** (faxes/postage/messenger/express)
- **Copying/Reproduction**
- **Computer Plots**
- **Long Distance Communication**
- **Renderings/Models** (if requested by client)
- **Special Supplies** (if extra markers/graphic tape/pantone needed)
- **Miscellaneous** (municipal documents, special reports, data)

*Professional fees and expenses will be billed monthly for work completed. Unpaid invoices will bear 1.5% interest per month past 30 days.*

*Additional services requested of the Lakota Team will be conducted on an hourly basis and billed according to Lakota's current billing rates. Phases 4 and 5 will be considered additional services and will be billed at our hourly rates, if any of these tasks are needed during the process.*

**Lakota Hourly Billing Rates (2011):**

Principal	\$240
Senior Associate	\$170
Project Planner/Designer/Manager	\$140
Senior Planner/Urban Designer/Landscape Architect	\$130
Planner/Urban Designer/Landscape Architect	\$110
Research/Drafting Staff	\$85
Administrative/Operations Staff	\$75

**Spaceco Hourly Billing Rates (2011):**

Principal	\$225
Senior Engineer	\$180
Senior Project Manager	\$130
Project Manager	\$115
Design Engineer I	\$85
Drafter	\$92
Administrative/Operations Staff	\$75

*Spaceco's full list of professional rates by staff member can be provided upon request.*

**Hague Architecture Hourly Billing Rates(2011):**

Architect	\$170
Designer	\$135
Drafting	\$95
Professional Engineer	\$240

**Christopher B. Burke Engineering Hourly Billing Rates (2011):**

Principal	\$240
Engineer I/II	\$102
Engineering Technician V	\$150
CAD II	\$125
CAD I	\$98

*CBBEL's full list of professional rates by staff member can be provided upon request.*

## Additional Terms

*This agreement does not include: real estate market, financial feasibility, fiscal impact, traffic, soils or environmental studies/engineering; property surveys; irrigation design or signage design.*

This agreement may be terminated fifteen (15) days after written notice by either party. Lakota shall be compensated for all services performed up to this date.

Please indicate acceptance of this agreement by signing one (1) copy and returning it to office listed below.

The Lakota Group Team appreciates the opportunity to provide the City of Park Ridge with Professional Landscape Planning and Design Services.

\_\_\_\_\_  
Scott Freres, RLA, ASLA  
Principal

\_\_\_\_\_  
Signature

The Lakota Group  
212 West Kinzie Street, 3<sup>rd</sup> Floor  
Chicago, Illinois 60654

\_\_\_\_\_  
Printed Name

\_\_\_\_\_  
Title

\_\_\_\_\_  
Organization

\_\_\_\_\_  
Date



# City Council Cover Memorandum

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Meeting Date: February 22, 2012

Item Title: Membership Dues

Action Requested:

- Approval
- For discussion
- Feedback requested
- For your information

Staff Contact: Jim Hock  
Phone Number: 847-318-5205  
Email Address: jhock@parkridge.us

Background:

I have reviewed the Departmental Membership Dues budgets and we have identified reductions in the membership dues budgets.

Attachment:

- Membership Dues budget and reductions

2012/13 Budget  
Membership Dues  
Department Justification

Department	Vendor	Member (City or list Individual Staff)	Membership Benefits	Term	2012/13 Budget	Rank
	CITYTECH USA INC				\$360.00	
	IL CITY COUNTY MANAGEMENT ASSN				\$1,050.00	
	ILLINOIS MUNICIPAL LEAGUE				\$2,000.00	
	INTL CITY COUNTY MANAGEMENT ASSN				\$2,500.00	
	INTL INSTITUTE OF MNCPL CLERKS				\$250.00	
	LAMBDA ALPHA INTERNATIONAL				\$325.00	
	MUNICIPAL CLERKS NORTH AND NORTHWEST				\$40.00	
	MUNICIPAL CLERKS OF ILLINOIS				\$80.00	
	NORTHWEST MUNICIPAL CONFERENCE				\$18,100.00	
	NPELRA				\$200.00	
	ROTARY CLUB OF PARK RIDGE INC				\$996.00	
	SISTER CITIES INTERNATIONAL				\$500.00	
IT	GMIS International	IT Department (3 persons)	Nationwide network of contacts, Private Website access which includes, RFPs, Newsletter and permitted (add'l fee) to attend Annual Training Conference	1 year	\$150.00	1
IT	GMIS IL	IT Department (3 persons)	Statewide network of contacts, Private Website, blog, 3 (free) meetings per year with up to 4 attendees, permitted to attend for additional fee the annual training conference.	3 years	\$0.00	n/a
Public Works	American Public Works Association	CITY	Workshops, training, publications, updates on legislation and regulations	1 year	\$800.00	3
<b>Public Works</b>	<b>Mid-Central Water Association</b>	<b>City</b>	<b>Meetings</b>	<b>1 year</b>	<b>\$250.00</b>	<b>2</b>
Public Works	Suburban Tree Consortium	CITY	Ability to purchase quality trees at a discounted price	1 year	\$575.00	1
POLICE	IL ASSOC OF CHIEFS OF POLICE	KELLER	TRAINING	ANNUAL	\$85.00	
POLICE	IL CRIME PREVENTION ASSOCIATION	CITY AND GENUALDI	TRAINING/COLLABORATION	ANNUAL	\$100.00	
POLICE	IL LAW ENFORCEMENT ALARM SYSTEM	CITY	SUPPLEMENTAL STAFF/EQUIP/MUTUAL AID	ANNUAL	\$100.00	
POLICE	IL PROSECUTOR SERVICES	CITY AND ALL PD STAFF	TRAINING/LAW UPDATES	ANNUAL	\$50.00	
POLICE	MAJOR CASE ASSISTANCE TEAM	CITY	MUTUAL AID FOR COMPLEX INVESTIGATIONS	ANNUAL	\$3,000.00	
POLICE	N E MULTI REGIONAL TRAINING	CITY AND ALL PD STAFF	PRIMARY SOURCE OF TRAINING	ANNUAL	\$5,250.00	
POLICE	NIPSTA	CITY AND ALL PD STAFF	TRAINING AND FACILITY USE BY DEPARTMENT	ANNUAL	\$10,200.00	

2012/13 Budget  
Membership Dues  
Department Justification

Department	Vendor	Member (City or list Individual Staff)	Membership Benefits	Term	2012/13 Budget	Rank
POLICE	NORTHERN IL POLICE ALARM SYSTEM	CITY	MUTUAL AID/SUPPLEMENTAL STAFFING FOR HAZARDOUS INCIDENTS	ANNUAL	\$4,600.00	
POLICE	NORTHWEST POLICE ACADEMY	KAMINSKI, JOGMEN, KELLER	TRAINING	ANNUAL	\$50.00	
POLICE	WEST SUBURBAN DETECTIVES ASSOC.	ALL INVESTIGATORS	TRAINING/COLLABORATION	ANNUAL	\$75.00	
Finance	IL Government Finance Officers	Finance Director	Membership includes monthly email newsletter, the on-line Membership Directory, access to the Members Information Exchange, exchange of documents used by government finance professionals in the Resource Center, discounted seminar and conference fees	Annual	\$300.00	1
Finance	IL Government Finance Officers	Asst. Finance Director	See above	Annual	\$200.00	3
Finance	NATL INSTITUTE OF GOVNT PURCHASING	Finance Department	Access to over 16,000 documents from bid forms to RFPs, access to online supplier directory, online peer networks	Annual	\$330.00	2
CPD	AMERICAN PLANNING ASSOC	Jon Branham	Reduced training fees, resources	1 year	\$400.00	
CPD	IL CITY COUNTY MANAGEMENT ASSN	Cathy Doczekalski	Reduced training fees, resources	1 year	\$180.00	
CPD	IL ENV HEALTH ASSOC	Tim Schwarz, Laura Dee	Reduced training fees, resources	1 year	\$100.00	
CPD	ILLINOIS DEPT OF PUBLIC HEALTH	Tim Schwarz, Laura Dee	Required for certification	2 years	\$150.00	
CPD	INTERNATIONAL CODE COUNCIL INC	City of Park Ridge	Discounted code books, code interpretations	1 year	\$400.00	
CPD	INTL ASSN OF ELECTRICAL INSP	Chuck Rende	Certification training	1 year	\$105.00	
CPD	NATL ENVIRONMENTAL HEALTH ASSN	Laura Dee	Monthly journal for health	1 year	\$95.00	
CPD	BUILDING CODE ASSOC ADMIN	City of Park Ridge	Programs and information exchanges	1 year	\$5.00	
CPD	NORTHWEST BUILDING OFFICIALS AND CODE ADMINISTRATORS	Steve Cutaia, Chuck Rende, Tony Padula, Dennis McMahan	Resources, continuing education seminars	1 year	\$80.00	
CPD	SOUTHERN BUILDING OFFICIAL CONFERENCE	Steve Cutaia, Chuck Rende, Tony Padula, Dennis McMahan	Resources, continuing education seminars	1 year	\$60.00	
Fire	Commission on Fire Accreditation International	Park Ridge Fire Department	CFAI ACCREDITATION FEES	5 year	\$15,000.00	2
Fire	Fire Investigator's Strike Force	Park Ridge Fire Department	Training Hours and Investigator Mutual Aid - This organization is the mutual aid for Fire Investigators. Through this organization training is provided and mutual aid assistance	1 year	\$75.00	4

2012/13 Budget  
Membership Dues  
Department Justification

Department	Vendor	Member (City or list Individual Staff)	Membership Benefits	Term	2012/13 Budget	Rank
Fire	Illinois Fire Inspectors Association	Park Ridge Fire Department	Discounted Training for Fire Inspectors, provides Legislative and Code Updates	1 year	\$95.00	5
Fire	International Association of Fire Chiefs	Chief Zywanski, D/C Sorensen and BC Norton	National Association providing Training, Grant Assistance, Legislative and Federal Updates, Lobbying efforts	1 year	\$600.00	6
Fire	(NFPA) National Fire Protection Assoc.	City of Park Ridge	NFPA membership provides annual updates on National Codes and NFPA Standards. NFPA Standards are the recognized National Standard in every facet of Fire Department Operation and Fire Prevention.	3 year	\$390.00	3
Fire	NIPSTA	Park Ridge Fire Department	City is a founding member of this academy. Membership provides Fire Training Academy and discounted training for our Department twice annually	1 year	\$9,000.00	1

**Grand Total      \$79,251.00**

Fire	Illinois Fire Accreditation Managers	Park Ridge Fire Department	Organization that provides Accreditation Assistance	1 year	\$100.00	
Fire	Metropolitan Fire Chiefs Assoc.	Park Ridge Fire Department	Chicago Area Fire Chiefs Association provides Illinois Legislative Updates and Training	1 year	\$80.00	
CPD	PLANNING AND ZONING	City of Park Ridge	Resources	1 year	\$500.00	
	M A B A S DIVISION 3				\$275.00	
CPD	INTL CITY COUNTY MANAGEMENT ASSN	Cathy Doczekalski	Resources	1 year	\$440.00	
	SHRM				\$200.00	

**Grand Total Eliminated      \$1,595.00**

## City Council Cover Memorandum

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Meeting Date: February 22, 2012

Item Title: Training

Action Requested:

- Approval
- For discussion
- Feedback requested
- For your information

Staff Contact: Jim Hock  
Phone Number: 847-318-5205  
Email Address: jhock@parkridge.us

Background:

I have reviewed the Departmental Training budgets and we have identified reductions in the training budgets.

Attachment:

- Training budget and reductions

## 2012/13 Training Budget

Org	Vendor	2012/13 Budget	Non-Discretionary	Discretionary	Strategic Plan	Explanation / Alternative
Administration	ILCMA	\$2,000.00	X			Training to maintain certification
Administration	ICMA	\$2,000.00		X		Training, not certification related
Administration	ADMIN. ASSISTANTS GENERAL TRAINING	\$200.00	X			Training, not certification related
Administration	MUNICIPAL CLERKS ASSN N & NW SUBURBS	\$1,100.00	X			Training, not certification related
CPD	ICC	\$500.00	X			Training to maintain certifications
CPD	TRAINING-PLANNING	\$1,000.00	X			Training to maintain certifications
CPD	TRAINING-HEALTH	\$1,100.00	X			Training to maintain certifications
CPD	TRAINING-BUILDING	\$1,800.00	X			Training to maintain certifications
CPD	TRAINING-ADMIN	\$500.00		X		Training for other staff, not certification related
CPD	ILLINOIS DEPT OF PUBLIC HEALTH	\$100.00	X			Training to maintain certifications
CPD	N E SUBURBAN	\$400.00	X			Training to maintain certifications
CPD	N W BLDG OFF AND CODE ADMINISTRATORS	\$1,000.00	X			Training to maintain certifications
Economic Development	LAMBDA ALPHA INTERNATIONAL	250.00		X		Economic Dev. Meetings
Finance		\$3,675.00		X		MUNIS training \$1175 per day, full day assessment of software module, IGFOA training classes, Microsoft webinars, avg \$250 per class for 10 employees
Fire	INCIDENT SAFETY OFFICER COURSE	\$1,600.00	X			Incident Safety Officer Training to improve on-scene safety (3 Lieutenants)
Fire	TARGETSAFETY COM INC	\$3,600.00	X			On-line compliance training for Harrassment, etc.
Fire	ADVANCED FIRE OFFICER TRAINING	\$1,700.00		X		Advanced Fire Officer Training for Command Staff

## 2012/13 Training Budget

Org	Vendor	2012/13 Budget	Non-Discretionary	Discretionary	Strategic Plan	Explanation / Alternative
Fire	BLUE CARD INCIDENT COMMAND TRNG	\$2,700.00	X			Incident Command Training Program for Fire Command Officers (includes annual refresher)
Fire	HONOR GUARD TRAINING	\$1,000.00		X		Honor Guard Academy for 4 HG Members
Fire	EMS CHIEF TRAINING	\$750.00		X		Annual refresher training for EMS Officer in Infection Control Procedures
Fire	LGH PARAMEDIC CON-ED FEES	\$4,250.00	X			Annual EMS Paramedic Continuing Education fees from LGH and SFH, potential for this to be discounted with new LGH System
Fire	DRAEGER AIR PAK TECHNICIAN CLASS	\$725.00	X			AirPak Repair Technician Training Class for 2 Department repair techs (Enables our technicians to perform certified repairs to SCBA in-house)
Fire	PUBLIC SAFETY DIVER COURSE	\$375.00	X			Public Safety Diver certification training course for one Department Dive Rescue Team member
Fire	MABAS DIV.3 JOINT TRAINING	\$3,000.00	X			MABAS Division 3 Semi Annual Training Fees
Fire	SWIFT WATER RESCUE TECH COURSE	\$325.00		X		Swift Water Rescue Technician Train-the-Trainer class for one Dive Rescue Team Member
Fire	CHICAGO KENT COLLEGE OF LAW	\$500.00		X		One day Labor Law training for Chief and Deputy (Local)
Fire	IL PUBLIC EMPLOYER LABOR RELATIONS ASSN	\$100.00		X		IPELRA one day training seminar (Local)
Fire	M A B A S DIVISION 3	\$1,800.00	X			MABAS Division 3 mutual aid training fees for Spring and Fall Training Sessions at NIPSTA (3 weeks per session, on duty Fire Units)

## 2012/13 Training Budget

Org	Vendor	2012/13 Budget	Non-Discretionary	Discretionary	Strategic Plan	Explanation / Alternative
Fire	FIRE PREVENTION OFFICER TRAINING	\$1,000.00				Code Enforcement, sprinkler plans, fire inspector annual refresher training to maintain licenses
Fire	FIRE INVESTIGATORS STRIKE FORCE	\$150.00			X	Mandatory Investigator Continuing Education needed to maintain licenses
Fire	INFECTION CONTROL EMERGING CONCEPTS INC	\$260.00	X			Infection Control Officer annual re-licensure training
Fire	ROPE OPERATIONS CLASS	\$1,680.00	X			Illinois Stater certification course for 2 members of the Technical Rescue Team
Fire	HAZ MAT INCIDENT COMMANDER COURSE	\$1,400.00		X		Hazardous Materials Incident Command Training
Fire	ADVANCED FIREFIGHTER TRAINING	\$1,700.00		X		State Of Illinois Certification Advanced Firefighter Training for 2 firefighters
Fire	IFSI SPECIALIZED RESCUE TRAINING	\$3,000.00		X		Vehicle and machinery extrication courses
HR	IL PUBLIC EMPLOYER LABOR RELATIONS ASSN	\$1,000.00	X			Training sessions
HR	Harassment, Diversity, Ethics, Etc	\$3,000.00	X		X	City-wide training
IT	BERNARD MALKOV	\$200.00		X		GMIS IL Conference Deposit on rooming, gasoline, meals
IT	G M I S INTERNATIONAL	\$950.00		X		International Conference in IL
IT	GLOBAL KNOWLEDGE	\$1,000.00		X		VMWare Training
Legislative		\$400.00		X		Meeting expenses
Legislative	ILLINOIS MUNICIPAL LEAGUE	\$500.00	X			Annual Conference
Legislative	NWMC	\$200.00	X			Annual Meeting
Police	FONTANA LEADERSHIP DEVELOPMENT	\$10,000.00		X		Leadership training for supervisors.
Police	TRAINING-ADMIN	\$2,460.00		X		Training for admin staff.
Police	INVESTIGATIONS-TRAINING	\$1,000.00		X		Training for Support Services staff.
Police	PATROL-TRAINING	\$14,000.00		X		Fees for required/elective training courses and expenses throughout year for patrol officers. E.G. - Recruit schools, new supervisor training

## 2012/13 Training Budget

Org	Vendor	2012/13 Budget	Non-Discretionary	Discretionary	Strategic Plan	Explanation / Alternative
Police	TRAINING-COMM. STRATEGIES OFC.	\$700.00		X		Training for section staff.
Police	IL ASSN OF CHIEFS OF POLICE	\$250.00		X		Leadership conference fees.
Police	IL CITIZENS POLICE ACADEMY ASSN INC	\$100.00		X		
Police	IL CRIME PREVENTION ASSN	\$40.00		X		Staff membership in professional organization.
Police	INTL ASSN OF CHIEFS OF POLICE	\$1,000.00		X		Leadership conference fees.
Police	R A DORAN & ASSOCIATES	\$350.00		X		Training for records staff.
Police	COLLEGE OF DU PAGE	\$275.00		X		Outside training vendor.
Police	IL HOMICIDE INVESTIGATORS ASSN	\$175.00		X		Outside training vendor.
Police	IL INTL ASSN OF SPECIAL INV UNITS	\$50.00		X		Outside training vendor.
Police	N E MULTI REGIONAL TRAINING	\$2,000.00		X		Additional fees for specialty classes to NEMRT.
Police	COLLEGE OF DU PAGE	\$500.00		X		Outside training vendor.
Police	IL HOMICIDE INVESTIGATORS ASSN	\$200.00		X		Outside training vendor.
Police	IL TACTICAL OFFICERS ASSN	\$600.00		X		Outside training vendor.
Police	MUNICIPAL FLEET MANAGERS ASSN	\$25.00		X		Outside training vendor.
Police	N E MULTI REGIONAL TRAINING	\$800.00		X		Additional fees for NEMRT specialty courses.
Police	NORTHERN IL POLICE ALARM SYSTEM	\$50.00		X		Outside training vendor.
Police	NORTHWEST POLICE ACADEMY	\$25.00		X		Outside training vendor.
Police	PARK RIDGE CHAMBER OF COMMERCE	\$300.00		X		Attendance at local civic group meetings.
Public Works	IL PUBLIC EMPLOYER LABOR RELATIONS ASSN	\$100.00		X		Supervisor Training
Public Works	IL PUBLIC EMPLOYER LABOR RELATIONS ASSN	\$400.00		X		Supervisor Training
Public Works	Engineering Various	\$1,400.00	X			Professional Engineering and Engineering Tech Continuing Education Hours
Public Works	ILLINOIS ARBORIST ASSN	\$500.00		X		Professional Association and training
Public Works	Forestry & Grounds Maintenance	\$1,600.00	X			Continuing Ed for licensing/testing Arborist and Pesticide Licenses
Public Works	Vehicle Maintenance	\$200.00	X			Vehicle Repair Training

**Grand Total      \$93,590.00**

Fire	METRO FIRE CHIEFS ASSN OF IL	\$60.00		X		
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## 2012/13 Training Budget

Org	Vendor	2012/13 Budget	Non-Discretionary	Discretionary	Strategic Plan	Explanation / Alternative
CPD	IL ASSN OF MUNICIPAL MNGMT ASSISTANTS	\$150.00		X		Training for other staff, not certification related
Police	THE RESPONSE NETWORK INC	\$3,500.00		X		In-house computer based training vendor.

**Grand Total Eliminated      \$3,710.00**

# City Council Cover Memorandum

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Meeting Date: February 22, 2012

Item Title: Contingency Fund

Action Requested:

- Approval
- For discussion
- Feedback requested
- For your information

Staff Contact: Allison Stutts  
Phone Number: 847-318-5216  
Email Address: astutts@parkridge.us

Background:

During the budget discussion, certain line items were removed from the budget because they were included as place holders with additional information on the budget request coming after the budget is scheduled to be approved. Based on the discussions, it didn't appear that the Council was against the expenditure but they were more concerned with the uncertainty of the amount included in the budget.

I recommend the Council consider including a contingency line item in the budget to account for the placeholders that were eliminated from the budget during the budget discussion. As of our February 22<sup>nd</sup> meeting, these contingency line items would be:

Economic Development Marketing - \$45,000  
CPD Consulting - \$20,000  
PW Contract Engineering - \$4,000  
Building Assessment - \$25,000  
Total - \$94,000

# City Council Cover Memorandum

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Meeting Date: February 22, 2012

Item Title: Vehicle Sticker Revenue

Action Requested:

- Approval
- For discussion
- Feedback requested
- For your information

Staff Contact: Allison Stutts  
Phone Number: 847-318-5216  
Email Address: astutts@parkridge.us

Background:

The City Manager requested we survey our comparable communities regarding their vehicle sticker fee for passenger vehicles. Our budget includes sales of 25,000 stickers for passenger vehicles at \$45 per sticker. For every \$1 increase in vehicle sticker fee, \$25,000 additional revenue will be generated. Vehicle sticker revenue is limited for specific City expenditures. Please see the Revenue list beginning on page 16 of the January 11<sup>th</sup> budget meeting documentation.

Attachments:

- Vehicle Sticker fee comparison

**Passenger Vehicle Sticker  
 Fee Comparison  
 February 2012**

<b>Muni</b>	<b>Vehicle Sticker</b>	<b>Rank</b>
BARTLETT	\$15.00	1
CAROL STREAM	\$15.00	1
LOMBARD	\$15.00	1
GLEN ELLYN	\$25.00	2
ROLLING MEADOWS	\$26.00	3
MORTON GROVE	\$27.50	4
ELMWOOD PARK	\$30.00	5
LIBERTYVILLE	\$30.00	5
ROSELLE	\$35.00	6
ELMHURST	\$36.00	7
<b>PARK RIDGE</b>	<b>\$45.00</b>	<b>8</b>
WILMETTE	\$80.00	9
BUFFALO GROVE	n/a	n/a
DOWNERS GROVE	n/a	n/a
HOFFMAN ESTATES	n/a	n/a
LAKE ZURICH	n/a	n/a
WHEATON	n/a	n/a
WHEELING	n/a	n/a

# City Council Cover Memorandum

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Meeting Date: February 22, 2012

Item Title: Uptown TIF Projections

Action Requested:

- Approval
- For discussion
- Feedback requested
- For your information

Staff Contact: Allison Stutts  
Phone Number: 847-318-5216  
Email Address: astutts@parkridge.us

Background:

The projections for the Uptown TIF through the life of the TIF beginning in FY2013/14 include a 5% increase per year in incremental property tax revenue. This projection is provided for illustration purposes to show what the Uptown TIF fund balance will be at the end of each fiscal year using this projection. Using this revenue projection the Uptown TIF does not incur a surplus until FY2023. Also, from FY2013 – FY2016, the year end deficits total \$3.1M. These deficits would have to be covered by loans from the General Fund.

Attachments:

- Uptown TIF Projections

### Uptown TIF Fund Historical Performance

	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Forecast	Projection
<b>Beginning Balance</b>	0	(234,863)	(1,674,584)	(964,334)	(2,165,104)	(2,696,570)	(4,343,272)	(4,550,307)	(4,829,748)
<b>Revenue</b>									
Property Tax	0	117,894	610,670	698,102	764,238	1,909,466	2,197,474	2,980,798	2,472,638
Federal and State Grants	0	0	0	0	0	0	0	0	320,000
Transfer	0	300,000	3,000,000	300,000	0	0	0	0	1,095,967
Sale of Capital Assets	0	0	3,390,276	0	0	0	0	0	0
Misc Income	0	7,643	21,744	23,266	9,205	220	99	0	0
	0	425,537	7,022,690	1,021,368	773,443	1,909,686	2,197,573	2,980,798	3,888,605
<b>Expenditures</b>									
<b>Contracting</b>									
General Contracting	104,597	212,649	213,938	519,679	244,756	321,325	33,252	975	9,000
New Students District 64	0	0	0	0	0	0	0	45,426	71,121
Maine Township 207 New Students	0	0	0	0	0	0	0	60,993	27,733
Maine Township HS 207 (15% New Property)	0	0	0	0	32,570	170,188	245,893	224,079	349,656
Park Ridge Park District (3% New Property)	0	0	0	0	6,514	34,038	34,423	62,816	69,931
Deferred Payments Maine and 64	0	0	0	0	0	0	0	0	180,000
Park Ridge Park District Construction	0	0	0	0	0	0	0	0	0
Park District Interest	0	0	0	0	0	0	0	0	0
Transfer	68,908	0	3,390,276	1,075,649					
Special Counsel	61,358	122,609	108,226	47,421	3,548	3,118	6,936	3,900	5,000
	234,863	335,258	3,712,440	1,642,749	287,388	528,669	320,504	398,188	712,441
<b>Debt Service</b>									
2004A - Pump Station & Reservoir	0	0	0	11,986	81,665	888,331	1,041,581	1,474,629	1,194,519
2005A - Phase 1 & Phase 2	0	0	0	104,103	321,111	420,669	160,556	321,112	321,113
2006A - Phase 3	0	0	0	0	261,227	261,750	0	479,649	523,500
2006B - Phase 3 (taxable)	0	0	0	0	289,812	448,718	289,209	579,816	579,815
	0	0	0	116,089	953,815	2,019,468	1,491,346	2,855,206	2,618,947
<b>Capital Projects</b>									
Capital Projects	0	1,530,000	2,600,000	463,300	0	0	0	0	0
Uptown Streetscaping	0	0	0	0	63,706	308,675	(83,388)	6,845	393,155
Northwest Highway Streetscaping	0	0	0	0	0	699,576	676,146	0	0
	0	1,530,000	2,600,000	463,300	63,706	1,008,251	592,758	6,845	393,155
<b>Net Income (Loss)</b>	<b>(234,863)</b>	<b>(1,439,721)</b>	<b>710,250</b>	<b>(1,200,770)</b>	<b>(531,466)</b>	<b>(1,646,702)</b>	<b>(207,035)</b>	<b>(279,441)</b>	<b>164,062</b>
<b>Ending Fund Balance</b>	<b>(234,863)</b>	<b>(1,674,584)</b>	<b>(964,334)</b>	<b>(2,165,104)</b>	<b>(2,696,570)</b>	<b>(4,343,272)</b>	<b>(4,550,307)</b>	<b>(4,829,748)</b>	<b>(4,665,686)</b>

### Uptown TIF Fund Historical Performance

	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
	Budget	Projection	Projection	Projection	Projection	Projection	Projection	Projection	Projection
<b>Beginning Balance</b>	(4,665,686)	(5,438,580)	(6,026,823)	(6,773,299)	(7,822,718)	(8,527,269)	(9,508,600)	(10,297,337)	(11,341,323)
<b>Revenue</b>									
Property Tax	2,475,644	2,599,426	2,729,398	2,865,867	3,009,161	3,159,619	3,317,600	3,483,480	3,657,654
Federal and State Grants	0	640,000	160,000	800,000	0	0	0	0	0
Transfer	0	0	0	0	0	0	0	0	0
Sale of Capital Assets	0	0	0	0	0	0	0	0	0
Misc Income	0	0	0	0	0	0	0	0	0
	2,475,644	3,239,426	2,889,398	3,665,867	3,009,161	3,159,619	3,317,600	3,483,480	3,657,654
<b>Expenditures</b>									
<b>Contracting</b>									
General Contracting	0	0	0	0	0	0	0	0	0
New Students District 64	71,121	71,121	71,121	71,121	71,121	71,121	71,121	71,121	0
Maine Township 207 New Students	27,733	27,733	27,733	27,733	27,733	27,733	27,733	27,733	0
Maine Township HS 207 (15% New Property)	349,656	349,656	349,656	349,656	349,656	349,656	349,656	349,656	349,656
Park Ridge Park District (3% New Property)	69,931	69,931	69,931	69,931	69,931	69,931	69,931	69,931	69,931
Deferred Payments Maine and 64	0	0	0	0	0	0	0	0	0
Park Ridge Park District Construction	0	0	0	0	0	0	0	0	0
Park District Interest	0	0	0	0	0	0	0	0	0
Transfer									
Special Counsel	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	523,441	523,441	523,441	523,441	523,441	523,441	523,441	523,441	424,587
<b>Debt Service</b>									
2004A - Pump Station & Reservoir	1,200,669	98,800	0	0	0	0	0	0	0
2005A - Phase 1 & Phase 2	421,113	417,113	413,113	409,113	405,113	400,963	531,763	531,775	980,750
2006A - Phase 3	523,500	623,500	619,250	615,000	610,750	606,500	886,500	3,472,250	3,467,750
2006B - Phase 3 (taxable)	579,815	1,364,815	1,880,070	2,167,732	2,174,408	2,610,046	2,164,632	0	0
	2,725,097	2,504,228	2,912,433	3,191,845	3,190,271	3,617,509	3,582,895	4,004,025	4,448,500
<b>Capital Projects</b>									
Capital Projects	0	800,000	200,000	1,000,000	0	0	0	0	0
Uptown Streetscaping	0	0	0	0	0	0	0	0	0
Northwest Highway Streetscaping	0	0	0	0	0	0	0	0	0
	0	800,000	200,000	1,000,000	0	0	0	0	0
<b>Net Income (Loss)</b>	<b>(772,894)</b>	<b>(588,243)</b>	<b>(746,476)</b>	<b>(1,049,419)</b>	<b>(704,551)</b>	<b>(981,331)</b>	<b>(788,736)</b>	<b>(1,043,986)</b>	<b>(1,215,433)</b>
<b>Ending Fund Balance</b>	<b>(5,438,580)</b>	<b>(6,026,823)</b>	<b>(6,773,299)</b>	<b>(7,822,718)</b>	<b>(8,527,269)</b>	<b>(9,508,600)</b>	<b>(10,297,337)</b>	<b>(11,341,323)</b>	<b>(12,556,756)</b>

### Uptown TIF Fund Historical Performance

	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Projection	Projection	Projection	Projection	Projection	Projection
<b>Beginning Balance</b>	(12,556,756)	(14,015,832)	(11,584,806)	(10,595,976)	(8,490,912)	(4,247,303)
<b>Revenue</b>						
Property Tax	3,840,536	4,032,563	4,234,191	4,445,901	4,668,196	4,901,606
Federal and State Grants	0	0	0	0	0	0
Transfer	0	0	0	0	0	0
Sale of Capital Assets	0	0	0	0	0	0
Misc Income	0	0	0	0	0	0
	3,840,536	4,032,563	4,234,191	4,445,901	4,668,196	4,901,606
<b>Expenditures</b>						
<b>Contracting</b>						
General Contracting	0	0	0	0	0	0
New Students District 64	0	0	0	0	0	0
Maine Township 207 New Students	0	0	0	0	0	0
Maine Township HS 207 (15% New Property)	349,656	349,656	349,656	349,656	349,656	349,656
Park Ridge Park District (3% New Property)	69,931	69,931	69,931	69,931	69,931	69,931
Deferred Payments Maine and 64	0	0	0	0	0	0
Park Ridge Park District Construction	0	0	881,516	0	0	0
Park District Interest	0	0	296,184			
Transfer						
Special Counsel	5,000	5,000	5,000	5,000	5,000	5,000
	424,587	424,587	1,602,287	424,587	424,587	424,587
<b>Debt Service</b>						
2004A - Pump Station & Reservoir	0	0	0	0	0	0
2005A - Phase 1 & Phase 2	1,179,025	1,176,950	1,643,075	1,916,250	0	0
2006A - Phase 3	3,696,000	0	0	0	0	0
2006B - Phase 3 (taxable)	0	0	0	0	0	0
	4,875,025	1,176,950	1,643,075	1,916,250	0	0
<b>Capital Projects</b>						
Capital Projects	0	0	0	0	0	0
Uptown Streetscaping	0	0	0	0	0	0
Northwest Highway Streetscaping	0	0	0	0	0	0
	0	0	0	0	0	0
<b>Net Income (Loss)</b>	(1,459,076)	2,431,026	988,829	2,105,064	4,243,609	4,477,019
<b>Ending Fund Balance</b>	(14,015,832)	(11,584,806)	(10,595,976)	(8,490,912)	(4,247,303)	229,715